

Anschutz Entertainment Group

To Whom it May Concern

Dear Sirs:

Construction project: Infrastructure development Arena am Ostbahnhof

Project tender value: ca. 17.500.000,00 €

Period of construction: April 2006 until November 2006

ECS Baubetreuungs GmbH Seddiner See was contracted to execute the project management as the representative of Anschutz Entertainment Group for the above-mentioned project.

The management of the project offered an unusual challenge because of the complex structure and funding. Although the construction contract was between Anschutz entertainment Group and the contractor, source of funding was from five utilities, subsidy donor and Anschutz Entertainment Group under various contracts that set out the respective responsibilities and reporting requirements. This meant that allocation of responsibility for changes and related costs had to be allocated in agreement with the various parties involved in addition to the contractor and Anschutz Entertainment Group. ECS managed this challenge well.

The contract of ECS Baubetreuungs GmbH included the the following main tasks:

- Coordination of the project participants of the city utilities
- Supervising and checking the quality of the execution of the Joint Venture Arge Arena Areal
- Schedule and budget control
- Coordinating and controlling the correct invoicing w. r. t. subsidies
- Contract and claims management

Designer and site supervision of the project:

- Berliner Wasserbetriebe: Potable water / Wastewater
- Vattenfall Europe (BEWAG): District heating / Electrical power
- Netzbetrieb Berlin Brandenburg NBB (GASAG): Gas utility
- Deutsche T-Com: Telecommunication
- Voigt Ingenieure: Road design of the project overall

Joint Venture Arge Arena Areal consisting of the following companies:

- Stehmeyer und Bischhoff, Technical management of the JV
- Strabag, Accounting management of the JV
- Beton & Rohrbau
- Bleck & Söhne

Anschutz Entertainment Group Development GmbH
Friedrichstraße 76 · 10117 Berlin · Telefon +49 30 2060708-0 · Fax +49 30 2060708-10

Through accurate and technically founded leadership by ECS Baubetreuungs GmbH within the weekly site meetings it was possible to have all participating utilities and designers to work together to obtain a maximum of success for the project.

The detailed and continuous scheduling supervision along with the necessary correspondence it was possible to reduce the time frame for execution of the development by 4.5 months.

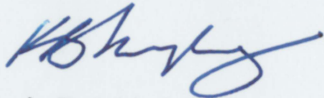
The detailed quality control became apparent during the formal handover procedures, since only very few defects were listed. These few defects ensured that the individual utilities and the city were able to take over the finished product into their jurisdiction at the same time as the formal handover from the contractor.

Based on a focused claims management and searching for alternative methods and materials for execution it was possible to achieve significant savings for the project.

Even though the final account has not been finalized it is clear that there will be savings to the budget for the contract and that the final amount invoiced will be less than the tendered values.

The Anschutz Entertainment Group expresses their appreciation to ECS Baubetreuungs GmbH for a job well done and for their fair and accurate cooperation on the project.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Kevin B. Murphy', written in a cursive style.

Kevin B. Murphy
Senior Vice President, Development